

SABANCI FOUNDATION 50 YEARS

**2024
ANNUAL
REPORT**

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Message From
The Chair



2024 was a time of polycrisis, a concept that dominated our lives throughout the year. Disadvantaged groups, especially women, youth, and people with disabilities, were most affected by global crises stemming from climate emergencies, natural disasters, geopolitical tensions, rising inequalities, and poverty.

This landscape worsened the economic and educational challenges faced by disadvantaged groups, making their struggle for equality more urgent than ever. We were reminded once again that philanthropy, which facilitates the strategic and sustainable transfer of resources for social benefit, must adapt to today's needs and create innovative solutions to complex issues while adhering to its core principles.

Against this backdrop, 2024 was an important year for us. We celebrated the 50th anniversary of the Sabancı Foundation, established as an extension of the Sabancı Family's philanthropic culture, guided by the philosophy of "sharing what we have obtained from this land with its people."

In the first quarter of the year, we began a journey to develop a new strategy that would redefine our vision for the future. We discussed the future at the Strategy Search Conference with local and international philanthropists.

In our second half-century, we will shape our activities with a more measurable and impact-oriented approach, prioritizing "how" over "what."

We will continue to contribute to social development through activities that create long-term impact in our thematic areas: quality and inclusive education, gender equality, climate change and disasters, and participation in social and cultural life.

The Sabancı Foundation has been the only foundation to provide continuous grant support to NGOs in Türkiye for 18 years. Our grant program, which aims to ensure equal opportunities and active social participation for women, youth, and people with disabilities, has become one of our most powerful tools in contributing to social development. We have directly supported more than 420,000 people to date. Our support for nearly 250 projects has positively impacted 6.8 million people nationwide.

In 2024, we successfully completed the first phase of our Young Women Building Their Future project, which addresses one of the major social issues in our country by focusing on young women who are not in education, employment, or training (NEET). The project has touched the lives of nearly 6,000 young women over three years and made NEETs more visible in Türkiye while fostering

social consciousness. As a result, we began addressing the challenges faced by NEET women as a dimension of social inequalities.

The project's training and support programs kickstarted the career paths of nearly 800 young women. In collaboration with nearly 1,300 institutions, we increased opportunities for young women by raising awareness about NEET in the private sector, civil society, local governments, and academia. We provided 10,000 hours of training through 100 programs. As a key component of the project, the mentorship program hosted more than 4,000 meetings with the participation of 1,000 mentors and 1,100 mentees across two terms. For every 1 Turkish lira invested in the Young Women Building Their Future project, a social return of 4.14 Turkish lira was generated. Through the project, we created a social value of 45 million Turkish lira annually.

Through our "Changemakers" program, we continued to share the inspiring stories of social change pioneers from across Türkiye. Celebrating its 15th year, the program has received nearly 20,000 applications to date. As of 2024, we have reached 216 "Changemakers" from 47 cities and contributed to social change through their inspiring stories.

We presented awards at the Sabancı Foundation Short Film Competition organized under the slogan "Short Film, Long Impact" to foster awareness of social issues by harnessing the creative perspective and impact of cinema. In the 8th Short Film Competition, we embraced the motto "In Short, We Are Facing a Water Shortage" to highlight the "Water Crisis," which threatens our planet and represents a major issue in our country. For the ninth edition of the competition, which addresses various

social issues through art and calls attention to social challenges, we chose the theme "Climate Migration," caused by extreme weather events resulting from the impact of climate change. We kept this global issue on the agenda throughout the year with the motto "Film It Before They Immigrate."

The Turkish National Youth Philharmonic Orchestra (TUGFO), of which we have been the main sponsor for the past 17 years, gave a total of six performances in 2024 across Türkiye, the Netherlands, Italy, and Germany. The orchestra performed for audiences in major art centers around the world, including Amsterdam, Venice, and Berlin. On this year's tour, we were incredibly proud and thrilled to see our young musicians perform at the Concertgebouw in Amsterdam, one of the most prestigious halls in Europe.

Board of Trustees and Executive Committee



Güler Sabancı

Hacı Ömer Sabancı Holding A.Ş.
Chair of the Board of Directors
Sabancı University
Chair of the Board of Trustees

Chair, Board of Trustees
Chair, Executive Committee



Hayri Çulhacı

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Akbank T.A.Ş.
Former Member of the Board

Vice Chair, Board of Trustees
Vice Chair, Executive Committee



Dr.h.c. Dilek Sabancı

Vista Turizm A.Ş.
Chairman of the Board of Directors

Member, Board of Trustees and
Executive Committee



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Akbank T.A.Ş.
Chairman and Executive Board Member

Member, Board of Trustees and
Executive Committee



Serra Sabancı

Hacı Ömer Sabancı Holding A.Ş.
Board Member

Member, Board of Trustees



M. Nedim Bozfakioğlu

Hacı Ömer Sabancı Holding A.Ş.
Former Secretary General

Member, Board of Trustees



Nevgül Bilsel Safkan

Hacı Ömer Sabancı Foundation
General Manager

Member, Board of Trustees and
Executive Committee

About Sabancı Foundation

Our Foundation, established by the Sabancı brothers in 1974 to continue the family's tradition of philanthropy in an institutional form, champions Hacı Ömer Sabancı's principle of "Sharing What We Have Obtained from This Land with Its People." We have built permanent facilities such as schools, teachers' houses, dormitories, and Sabancı University across Türkiye, while supporting equal opportunities in education through scholarships and encouraging success with awards. We have contributed to the flourishing of our country's culture and arts by organizing and supporting various events.

Since 2007, we have restructured our Foundation to adopt strategic philanthropy. We have identified "women," "youth," and "people with disabilities" as our priority areas and developed projects with various NGOs or supported their initiatives with grants.

As part of our revamped roadmap in 2017, we have focused on "Creating a Lasting Impact" in our activities. We have configured our grant programs to allow for further deepening. While we use the power of art to raise awareness about social issues, we also ensure that the projects we are involved with go beyond raising awareness and generate a more lasting impact.

Our Foundation has incorporated climate change into its focus areas and committed to reviewing all its activities through a climate lens. We remain the first institution from Türkiye to sign the "International

Philanthropy Commitment on Climate Change." We have also been providing grant support to NGO projects under the sub-theme of combating climate change since 2022.

In 2024, for the 50th anniversary of our Foundation, we redefined our target group and thematic focus areas in our strategic framework.



Purpose

We support social development for a more equitable and sustainable future

Target Audience

Areas of deepening inequality and the groups most impacted by its consequences

Thematic Focus Areas

Quality and Inclusive Education

Gender Equality

Climate Change and Disasters

Social and Cultural Participation

-

Reliable and Transparent Equality Data

Strengthening Civil Society

Sabancı Foundation Infographics

INSTITUTIONS



More than
120
Institutions

Since its establishment, Sabancı Foundation has contributed to more than 120 institutions all around Türkiye in 78 cities, such as schools, dormitories, teachers' centers, medical facilities, sports facilities, cultural centers and social facilities.

SOCIAL CHANGE



247
Supported
Projects

247 projects have been supported as part of the grant programs since launched in 2007.

CULTURE & ARTS



24 YEARS
Adana Theater
Festival

The Foundation has given long-term supports in the field of culture and arts.

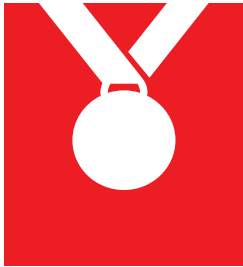
SCHOLARSHIPS



55,500
Scholarships

The number of scholarships the Foundation has awarded since its establishment has reached 55,500.

AWARDS



1,280
Awards

1,280 awards and prizes were given by Sabancı Foundation and its conditional donors to individuals and institutions that achieved national and international success in education, arts, and sports.

Institutions

In 2024, we continued our school investments in the earthquake-affected region with the completion and opening of the Enerjisa Atatürk Primary School in the Hassa district of Hatay.



For 50 years since its establishment, Sabancı Foundation has contributed more than 140 institutions all around Turkey in 78 cities, such as schools, dormitories, teachers' centers, medical facilities, sports facilities, cultural centers and social facilities and more than 120 of them are still active.

Investments
In 2024, we continued our school investments in the earthquake-affected region with the completion and opening of the Enerjisa Atatürk Primary School in the Hassa district of Hatay.

Permanent facilities opened in 2024:

- Hatay – Hassa Enerjisa Atatürk Primary School (opened on April 23)
- Hatay – Arsuz Sabancı Secondary School Agesa Annex Building (opened on May 30)
- Adana – Sakıp Sabancı Secondary School (operational on September 9)
- Istanbul – Sakıp Sabancı Anatolian High School Gymnasium (opened on October 18)



Construction of Sakıp Sabancı Middle School in Adana was completed in 2023 and was handed over to the Ministry of Education.



Enerjisa Atatürk İlkokulu, Hatay

Institutions	
1	University
43	Educational Institutions
16	Dormitories
15	Teachers' Centers
15	Cultural Centers
7	Social Facilities
5	Sports Facilities
4	Health Facilities
4	Libraries
10	Other Institutions

Total Closed Area (Including Sabancı University)		
635,069 m²		
62%	Educational Institutions	396,317 m²
10%	Dormitories	65,044 m²
10%	Social Facilities	63,422 m²
8%	Cultural Centers	52,478 m²
6%	Health Facilities	37,679 m²
3%	Sports Facilities	17,310 m²
1%	Libraries	2,819 m²

The Hatay – Arsuz Sabancı Secondary School Agesa Annex Building, opened in 2024, was completed with the donations from Agesa.



The Sakıp Sabancı Anatolian High School Gymnasium was opened on October 18, 2024.

The opening ceremony of the gymnasium, built with the donation of Dilek Sabancı, was held with the participation of Bilal Macit, Deputy Minister of National Education; Mustafa Kaya, Istanbul Deputy Governor; Murat Mücahit Yentür, Istanbul Provincial Director of National Education; and Sedat Işık, Beşiktaş District Director of National Education.



18,747

Number of students graduated from Sabancı University as of end of 2024

5,228

Number of students at Sabancı University as of 2024-2025 academic year

4,347

Number of undergraduate students at Sabancı University as of 2024-2025 academic year

881

Number of undergraduate students at Sabancı University as of 2024-2025 academic year

Sabancı University

Sabancı Foundation spearheaded the establishment of Sabancı University, which features a strong and experienced academic staff and offers classes in three faculties on its campus – Engineering and Natural Sciences, Arts and Social Sciences, and Management Sciences.

As of the 2024-2025 academic year, Sabancı University has a total of 5,228 students – 4,347 in undergraduate programs including prep school, 605 in MA programs, and 276 in PhD programs. 59.1% of undergraduates and 48.7% of graduates who enrolled in the 2024-2025 academic year received full or partial scholarships. As of the end of 2023-2024 academic year, the total number of alumni reached 18,747 – of which 12,093 being from undergraduate programs, 6,102 from MA programs and 552 from PhD programs.

Sabancı University has maintained its increasing success in previous years and ranked in the 351-400 band in the 2025 Times Higher Education (THE) world university rankings.

Our Foundation continued its contributions in 2024 to Sabancı University's operating expenses and also the "Sabancı Foundation Main Wealth Fund" and "Infrastructure and Investment Fund", which was established at Sabancı University.

In 2023, we started providing discounted tuition fees for Sabancı Group employees and support for the scholarships of the students affected by the earthquakes.



Anatolian High Schools Improvement Project

In 2017, our Foundation piloted the "Anatolian High Schools Improvement Project" in three of our Anatolian High Schools. The project helped enhance educational equipment, laboratories, and information technology classrooms and advance English language education with native English-speaking teachers.

The first phase of the "School Climate Assessment and Development Project" commenced at Hacı Sabancı Anatolian High School in 2017. The second phase expanded to Borsa Istanbul Başakşehir Vocational and Technical Anatolian High School in 2019 through a protocol signed with the Istanbul Provincial Directorate of National Education. Later on, the pilot project was adapted for state schools, excluding those under the Foundation's scope. In the third phase, the insights garnered were utilized to implement the expansion plan of the School Climate Model across 80 schools in 39 districts of Istanbul between 2022 and 2023, in collaboration with the Istanbul Provincial Directorate of National Education and the Development Workshop. In response to the earthquakes on February 6, a seminar titled "School Climate in Times of Emergency and Crisis" was integrated into the project.

Prof. Dr. Yankı Yazgan developed a "Social-Emotional Development Support Program" to disseminate project learnings and ensure the sustainability of efforts, focusing on the school as an integrated entity comprising students, teachers, administrators, parents,

In 2024, we continued our work on the school climate improvement model.

and counseling units. The program was implemented at Sakıp Sabancı Anatolian High School for three years.

To that end, the "Sabancı Schools PDR Network Project" was developed and managed by Prof. Dr. Yankı Yazgan and his team in five high schools in Adana, Balıkesir, Kocaeli, and Mersin during the 2022-2023 academic year, and in two high schools in Balıkesir and Kocaeli during the 2023-2024 academic year.

The project, based on creating a peaceful, happy, tolerant, and safe environment for all in high schools, continues to be implemented during the 2024-2025 academic year at Balıkesir Enerjisa Bandırma Science High School and Kocaeli Sabancı Vocational and Technical Anatolian High School.

SABANCI VAKFI

GÜZEL GÜNLER

Sabancı Okul Ağı Projesi
Bandırma Enerjisa Fen LisesiÖğrencinin Başarısında
Anne-Baba ve Okulun Rolü15 MAYIS 2024 ÇARŞAMBA
SAAT: 20:00 - 21:00

Dr. Yankı Yazgan

Sabancı Foundation’s maintenance, repair and support activities for its institutions continued in 2024.



Maintenance, Repair and Support

Our Foundation’s maintenance, repair and support activities for its institutions carried on in 2024. A total of 19 institutions underwent maintenance and repair with support from the resources of Sabancı Foundation. Additionally, 14 institutions received various supports.

Type of Institution	2023	2024
Educational Institutions	11	8
Dormitories	4	1
Cultural Centers	2	4
Social Facilities	2	2
Nurseries	2	2
Teachers’ Centers	1	2
Total	22	19

Messages from school administrators at our institutions:

“We thank you very much for your sincerity and support to education. We wish you and your colleagues success in your endeavors.”

“We thank you and your team for giving our students and our school this beautiful opportunities.”



Sabancı Central Mosque, Adana



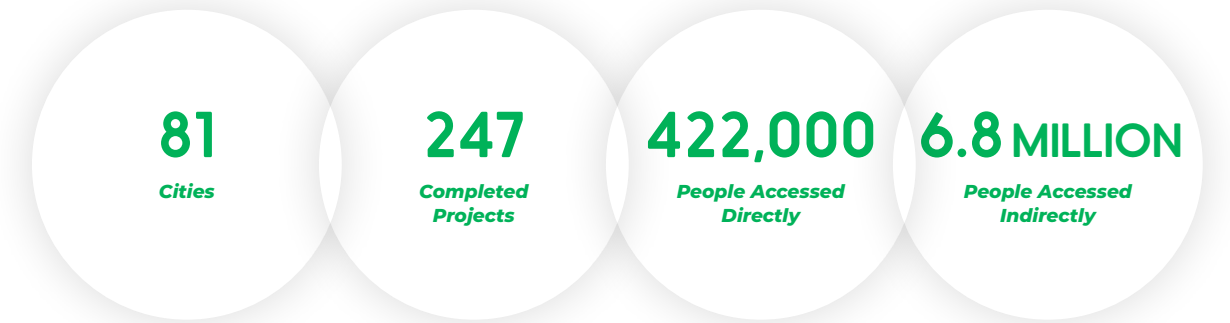
Sabancı Teachers' Center, İstanbul

Social Change

The Sabancı Foundation Grant Programs celebrate their 18th year! Sabancı Foundation has been the only foundation in Turkey that has continuously offered grants for civil society organizations for 18 years, and it has supported 247 projects so far.

Grant Programs

Sabancı Foundation has been supporting the projects of civil society organizations for the last 18 years in order to promote access for women, youth and persons with disabilities to participate in all aspects of society through its Grant Programs. A total of 88 million Turkish Liras has been given to 247 projects conducted in 81 cities up to today.



Sabancı Foundation adopted the approach of “making a lasting impact” so that the effect brought about by the Foundation’s Grant Programs can be amplified and give rise to true social change.

With this strategy, on the one hand, the Open Call Grant Program continues for education-themed NGO projects, while on the other hand, projects in areas such as disability rights, gender equality, and access to quality education are supported as part of the Invited Grant Program, which is based on long-term and in-depth cooperation.

There were 251 project applications from 51 cities across Turkey for the Open Call Grant Program in 2024. These applications were reviewed by Sabancı Foundation experts and further assessed by independent experts before several were handpicked for grants. Below is a list of the nine projects the Foundation supported following the approval of Sabancı Foundation Board of Trustees:



Projects Supported Under Open Call Grant Program

No	Project Title	Conducted By	Project Goal
1	Red-headed Bunting: Fighting Drought in Datça with a Focus on Climate Change	Datça Environment and Tourism Association	Supporting the empowerment of children and youth by raising their awareness of their rights and ensuring their social participation and representation as part of the fight against climate change
2	Playful School	Play Movement Association	Developing a "Flexible Playgrounds" model to strengthen children socially, emotionally, cognitively, and physically; facilitate their connection with schools; support access to education; and contribute to a lasting school play culture.
3	How is the Youth Doing? Youth and Advocacy in Post-Earthquake Hatay	Hasat NGO	Carrying out advocacy and community-building activities with young people aged 12–18 in various earthquake-affected districts of Hatay, in collaboration with local institutions, to support their access to rights and services in the aftermath of the earthquake.
4	Müzikist in the Village: A Music Education Guide for Rural Teachers	Müzikist Association	Ensuring access to quality music education for children by supporting the professional development of teachers in village schools in Bursa.
5	Rural Women Leaders Transforming Their Environment: The Flax Cycle	Döngü Cooperative	Raising awareness among rural women in Tire, Izmir, about local decision-making mechanisms and strengthening their active participation in social life through rights-based trainings and flax-focused income-generating models.
6	Fighting Child Marriage in Şanlıurfa	Association for the Prevention and Rehabilitation of Violence	Challenging the normalization of child marriage in Şanlıurfa, raising awareness of children's rights, and strengthening the capacity of local stakeholders working to prevent child marriage.
7	Solidarity Heals: Women to Women Health Workshops	Children First Association	Providing training and hygiene products to prevent issues such as sexually transmitted infections, deterioration of women's health, and menstrual poverty caused by poor hygiene, lack of information, and inability to access hygiene products in the earthquake zone
8	Accessible Tourism-2	Fethiye Tourism, Promotion, Education, Culture and Environment Foundation	Raising awareness about accessible tourism and initiating a local grassroots movement to improve accessibility for people with disabilities in Fethiye.
9	Local Advocacy Academy	International Youth Quest Association	Building the advocacy skills of both disabled and non-disabled youth and promoting their active participation in civil society by fostering a culture of coexistence.



Under the category of Invited Grant Program, the following projects on Disability Rights, Early and Forced Marriages, and Teacher Empowerment were supported:

No	Project Title	Conducted By	Project Goal
1	Child Marriage Prevention Project Phase 4	The United Nations Population Fund	Providing capacity-building and grant support to NGOs and municipalities while promoting the dissemination of the "health mediator model"
2	Educational Best Practices Conference	Education Reform Initiative	Bringing together educators who create and are willing to share good practices, enhancing the visibility of their work
3	English Together	Teacher Training and Development General Directorate of the Ministry of National Education British Council	Supporting English language teachers across Türkiye through training and professional development programs to improve teaching skills and raise students' English proficiency.
4	Young Women Building Their Future	The United Nations Development Program The Ministry of Family and Social Services The Ministry of Labor and Social Security Sabancı Foundation	Making the challenges and needs of young women not in education, employment, or training (NEET) more visible and establishing mechanisms to address these issues
5	Business Against Domestic Violence	Sabancı University Corporate Governance Forum	Establishing support mechanisms in workplaces to address domestic violence
6	The Purple Certificate Program	Sabancı University Gender and Women's Studies Center for Excellence	Incorporating and promoting gender equality awareness throughout the education system
7	Teachers Network	Education Reform Initiative	Empowering teachers by bringing them together with peers and professionals from various disciplines through a sustainable network of sharing and collaboration.

Highlights from the Grant Projects Completed in 2024



I'm in the Life

Contemporary Drama Association

The project aimed to support individuals with developmental disabilities aged 14 and over in areas such as social integration, protection from abuse, privacy, and the development of independent living skills through drama-based workshops.

- 30 drama-based workshops were organized with 60 young individuals with intellectual disabilities at the Şehit Fehmi Special Education Vocational School.
- The workshop subjects included communication skills; adaptation and confidence-building; coping with stress and anger; self-care skills; adolescence and sexual health; protection from abuse; life skills both inside and outside the home; conscious use of technology; goal setting; and future planning.
- Young people with developmental disabilities were visited to support them in applying the skills and knowledge gained from the workshops to their daily lives. In addition, 3 workshops were held to strengthen communication between parents.
- 2 teachers were trained as drama instructors to support the sustainable in-school implementation of the modules.
- An introductory meeting was held to announce the project to 11 special education vocational schools in Ankara, the Mamak Guidance and Research Center, and the Ministry of National Education.



Change Starts in Our Neighborhood – 2

Housewives Solidarity and Development Association (EVKAD)

The goal was to contribute to the gradual increase of women's participation in democratic decision-making mechanisms and develop a sustainable model through local governments, starting at the neighborhood level.

- 20 volunteer 'leader women' elected from four neighborhoods in Adana's Seyhan district completed training on gender equality, the right to education, women's health, legal rights, employment, media literacy, and democratic decision-making processes.
- Women who completed the trainings shared the knowledge they gained through neighborhood-wide courses and had the opportunity to put it into practice through institutional visits.
- The workshop held at the end of the project brought the women together to discuss the problems in their neighborhoods and develop solutions.
- Throughout the project, women experienced transformations such as returning to education, joining cooperatives, becoming active members of NGOs, starting businesses, becoming neighborhood representatives and candidates, and taking on roles as delegates in city councils.
- The training program was incorporated into the Local Equality Action Plan of Seyhan Municipality and shared with other municipalities.



Women Leaders in Rural Areas with Sustainable Agriculture: The Flax Cycle

Döngü Cooperative

The project aimed to train women community leaders in Kahrat Village, located in the Tire district of İzmir, with the skills to implement sustainable agricultural practices focused on flax, a crop suitable for dry farming, and to develop climate-resilient agricultural income models. This would empower women to participate in the development of mechanisms to tackle the impacts of the climate crisis, starting from their own communities.

- 24 women participated in trainings organized around 4 different themes, where they learned about their rights, gender equality, entrepreneurship, flax farming, and the climate crisis.
- During their visits to agricultural lands and factories, the women observed the stages of the flax plant, from planting to flowering, harvesting, stemming, and processing. They also gained ideas for starting their own flax businesses.
- Participants put one of the entrepreneurship ideas they learned into practice by creating a brand called Kahrat'tan Şeyler (Produce from Kahrat).



My Dream School

Günbağı Village Culture and Solidarity Association

The "My Dream School" project aimed to prevent dropouts by enabling children and youth in Istanbul and Erzincan to express themselves through workshops focusing on art, sports, physical education, and children's rights.

- Workshops on rights were held with children in schools and association premises in Istanbul and Erzincan. A total of 153 children and young people participated in workshops on children's rights and art. 42 adults participated in workshops on children's rights, safety, and rhythm.
- 12 adults, mostly teachers, attended the training for public employees and NGOs on children's rights, learning through play, and child safety.
- 2 short films with stories written by children were created as part of the stop-motion workshops held with them.
- As part of the project, a monitoring and evaluation report was produced to compare the impact of the activities in both cities, highlighting their differences and similarities.



Big Impact Project: Young Women Building Their Future

The high-impact Young Women Building Their Future project for women not in education, employment, or training (NEET), an important social issue, was launched in 2022. The project, backed by the Sabancı Foundation, is carried out by the United Nations Development Program (UNDP) and the Sabancı Foundation in cooperation with the Ministry of Family and Social Services and the Ministry of Labor and Social Security.

The Young Women Building Their Future project aims to highlight the issues faced by young NEET women aged 18 to 29 and develop mechanisms to resolve these problems and meet their needs. The core project activities include a field research, the development of a digital portal with the Opportunities Map, rights-based empowerment trainings, vocational trainings, mentorship program, a grant program, stakeholder meetings, the creation of a policy recommendation document, and awareness-raising activities.



Project Activities in 2024

- Vocational training sessions continued in cooperation with local authorities, chambers of industry and commerce, NGOs, public institutions, and the private sector in the project's pilot provinces: Adana, Diyarbakır, and İzmir. Training was provided in areas such as Software, Data, Electrical Technician Skills, Welding, Human Resources, Customer Service, and Fashion Design. NEET women continued to receive empowerment training through programs such as Access to Rights in collaboration with NGOs and Bar Associations, Job Application Skills in partnership with Sabancı Group companies, and Life Skills in collaboration with the Mother Child Education Foundation (AÇEV). A total of 1,508 NEET women participated in the training sessions, with 196 of them successfully entering the workforce afterward.
- The Mentorship Program continued to support the personal development and careers of NEET women. Through the online mentorship program, NEET women were matched with women working in various industries. The program facilitated 500 mentee-mentor matches, 1,951 mentoring meetings, and 1,543 hours of mentoring time.
- A total of 166 mentees from the 2024 Mentorship program were provided with jobs.
- Seven projects were supported through the Grant Program, aiming to enhance the employability of NEET women and promote collaborative models.
 - Ankara Industrialists Association, NEET Women in Industry
 - Diyarbakır Chamber of Commerce and Industry, NEET Women in the Labor Market
 - İzmir Commodity Exchange Education, Culture, and Social Integration Foundation, Productive Women of the Sea
 - Kodluyoruz Association, Women Empowered with Software
 - Osmaniye Municipality, Raising Hopes for Earthquake-Affected Women
 - SistersLab Association for Women in Science and Technology, Women Software Developers
 - Innovative Human Resources Association, NEET Women in Human Resources



Through grant projects, including vocational training and employment collaborations in various industries, 530 NEET women were reached, and 176 NEET women were employed.

- The Opportunities Map, facilitating access for NEET women to nearby job placements, educational programs, internships, and entrepreneurial support across Türkiye, remained instrumental in connecting young women with nearly 2,000 opportunities provided by 1,300 institutions.
- As of the third year of the project, 6,000 NEET women were reached through Training Sessions, Mentorship, the Grant Program, and the Opportunities Map, with 800 NEET women securing employment.
- The Social Return on Investment (SROI) method was used to assess the project's impact. This method allowed the impact of project investments on NEET women to be expressed in financial terms. According to the impact analysis, every 1 Turkish lira invested in the Young Women

Building Their Future project generated a social return of 4.14 Turkish lira. The project also created a social value of 45 million Turkish lira annually. The project investments were seen to have brought social benefits and substantial changes in the lives of NEET women. They experienced significant increases in self-confidence, empowerment, awareness, psychological resilience, well-being, supportive relationships, and employability.

- Overall, a boost in motivation was observed in all participants following their participation in the project, particularly for updating CVs, applying for jobs, and attending job interviews, all of which are directly related to employment.
- The impact analysis showed that the project was highly successful and achieved its goals and objectives.

Participant testimonials:

"I discovered my own strengths. I found out that there is a strong woman in me, a lively and jubilant one."
Adana

"I've noticed changes in myself, my confidence has been restored."
Diyarbakır

"There was so much knowledge for women that we didn't know about, but this project taught us a lot."
Diyarbakır

"I've improved myself, and I can now communicate more easily."
Diyarbakır

"The training reminded me that I am a strong woman."
Adana

"I had to move to another industry because of my disability. I had zero self-confidence, but now I have gained confidence. Indeed, this project helps you build your future."
Adana

"I want to be a working woman. I will continue to attend training courses and will attend all of them."
İzmir

"Now I have a job, thanks to everything I learned through training, CV writing, interview preparation, and other processes."
Adana

"I started to work in a coffee restaurant chain after completing my barista training."
İzmir

"The Mentorship Program helped me gain self-confidence and believe in myself."
Malatya

"Finding out that I am not to blame for the things that have happened to me and that many others were also going through the same things made me feel really good. I was in a very panicky mood, but now I feel alright."
Ankara

"My mentor helped me gain a different self-perception."
İzmir

"I am now an entrepreneur supported by TÜBİTAK. I'm currently in the process of incorporating a business. This program was not just an education or mentoring process, but also a journey where I shaped my dreams and rebuilt my future."
İstanbul

"Being helpful to someone as a companion really boosted my self-confidence. It was a wonderful experience."
İstanbul

"My mentee found a new job during the process and also started planning for a business with a potential founding partner to achieve her dream of becoming an entrepreneur."
Ankara

The projects that have been supported are being supervised through monitoring-evaluation and impact studies.



Grant Program Monitoring – Evaluation Work

Impact analyses and monitoring-assessment activities are conducted in projects supported under the Sabancı Foundation Grant Programs. Support is provided by independent experts or the monitoring-assessment experts within the project team, depending on the requirements of the relevant project.

As part of the 17th Purple Certificate Program, which is coordinated by the Sabancı University Gender and Women's Studies Center for Excellence, a study was conducted to assess the social impact of the trainings and activities held during the 2023–2024 period on the participating teachers and trainers. The Foundation evaluated this impact report, which addressed the program's short-term effects and provided recommendations for future planning.

Remarks from a Project to Empower Women...

Testimony of a woman participant in the “Change Starts in Our Neighborhood” Project Training:

“I had given up. I was scared that I would fail again. After this training, I took the Public Personnel Selection Examination (KPSS). I've applied to begin studying for a master's degree and enrolled in the agricultural technologies department at a second university offering open education. I've been applying for jobs as well. This is all thanks to our trainers.

They inspired us. Their strong spirit helped us realize our own strength.”

In order to maximize the impact of the supported projects, communication support is offered during the project, and once the projects are completed, experiences are shared at the Sowing Season meeting.

Sowing Season: Experience Exchange Meeting

The “Sowing Season” event was held on October 15, 2024, at the Sakıp Sabancı Museum, bringing together eight organizations to share insights and experiences from projects carried out between 2023 and 2024. Event participants included NGOs, stakeholders from various industries in the same field, representatives from local administrations, and others interested in project stories.

As we do every year, an “Experience Exchange Meeting” was organized a day before the event for project representatives from organizations to share their project experiences and future plans. This environment fostered potential cooperation between NGOs from different provinces of Türkiye working in similar fields.



From a Project for Disabled Rights...

A Deaf Woman Participating in the Deaf and Hearing Impaired Women's Rights Education Platform Project:

“This is where I learned the concept of gender. For instance, I always thought that men can't and shouldn't do housework, but I learned that they definitely can.”

From a Project for Disabled Rights...

A Deaf Woman Participating in the Deaf and Hearing Impaired Women's Rights Education Platform Project:

“We were always so quiet and withdrawn. We were being held back. But now that I know my own rights, I can stand up for myself and respond to people. I have a whole new path ahead of me.”





Supporting Communities

Papuduk Book Series

Sabancı Foundation Board of Trustees Member Serra Sabancı would listen to the stories of Rabbit Papuduk from her grandmother as a young child. These stories were later written by Tolga Öztörün, a Sabancı Foundation Changemaker, and Lider Hepgenç, a creative drama tutor, and illustrated by Ece Zeber. After being reviewed by Prof. Feyza Çorapçı, the stories were published to reach children across Türkiye through Tekir Publishing House. You can find audio versions of all the books, read by actress Eda Ece, on the Sabancı Foundation website.

The Papuduk book series, initially published for children between the ages of 7 and 9 to help raise an animal- and nature-friendly generation, has now expanded to reach children aged 4 and above with the release of the preschool activity books titled “Papuduk and Love of Nature” and “Papuduk and Animal Rights.”

The Papuduk Kids Books Practical Guide for Educators, published in 2023 for teachers and other adults working with children, was disseminated in collaboration with the Teachers Network starting in April 2024. The



workshops organized by Papuduk and the Content Development Community reached 153 teachers.

In 2024, a total of 32 workshops were held as part of dissemination activities. Additionally, 448 children were reached through pilot studies conducted at different educational facilities in eight provinces in collaboration with the Education Volunteers Foundation of Türkiye (TEGV). Workshops continued through intensive collaborations with Changemakers, grant institutions, permanent works, municipalities, and other NGOs.

The Turkish Association of the Deaf (TİED), supported with grants by Sabancı Foundation, worked to transform Papuduk environmental books into videos for deaf children and add them to the digital application developed as part of the grant program.

Click to see the Papuduk book series, the Practical Guide for Educators, and the audio versions of the Papuduk books for visually impaired children: www.sabancivakfi.org/tr/sosyal-degisim/papuduk



Accessibility

Sabancı Foundation, closely following the best practices in the field of accessibility, launched new initiatives in this area in 2024 and continued its efforts to make all its content accessible.

After implementing the “Accessibility Checklist,” all Sabancı Foundation events were enhanced to ensure that accessibility measures were properly in place. The accessibility measures included a tactile map, real-time audio description, detailed environmental information, and live subtitles and supertitles.

Throughout 2024, we continued our accessibility efforts for Changemakers, the Grant Scheme, the Short Film Competition, and special event videos. This support included providing audio descriptions, Turkish Sign Language interpretation, and descriptive subtitles for our video content.

The Turkey's Changemakers Program, the 15th season of which was completed in 2024, reached 216 Changemakers as of the end of the year.



Türkiye's Changemakers Program

Sabancı Foundation, with the Türkiye's Changemakers Program it has been running since 2009, has been creating awareness in society and encouraging active citizenship through inspiration by sharing the stories and work of those who contribute to social development in Türkiye.

Out of the nearly 20 thousand nominations submitted by the people, the Advisory Committee selected 216 "Changemaker" people and institutions whose stories were filmed and published. The chosen Changemakers launch onto a long journey following a needs analysis by

experts. People and institutions included in the Changemakers Network have the opportunity to work one-on-one with the Sabancı Foundation. They can also cooperate with other Changemakers in their network and participate in various workshops and activities. These activities and workshops are organized in line with the interests and needs of Changemakers.

The videos of 216 Changemakers, the total number as of Season 15, are shared on the Türkiye's Changemakers' website as well as on Facebook, Twitter, Instagram and YouTube.

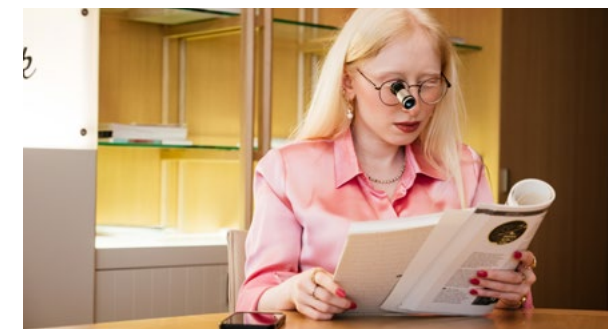


Nearly
20,000
Applications

291,000
Social Media
Followers

Ayşenur Sena Tarakçı – Pigmentsiz İnsan (Non-Pigmented Person)

Ayşenur Sena Tarakçı is a person with albinism. She faced significant challenges with her teachers and peers due to a 95-percent vision loss caused by albinism. In high school, she endured bullying and alienating comments from classmates because of her white skin and hair. After graduating high school with the help of assistive technology, Ayşenur first studied law and then communication at university. She is currently working in the private sector, focusing on accessibility. She has a rare type of albinism, a genetic disorder affecting only one in a million people. She was motivated to take action after learning that her albinism might lead to other health issues and after the death of her cousin, who also had albinism. Ayşenur took to social media, using the username "Pigmentsiz İnsan" (Non-Pigmented Person). She produced videos on diverse topics, ranging from assistive technology for those with albinism to the bullying they face. She also began creating videos on cosmetic products to challenge traditional beauty norms. Ayşenur has reached nearly 80,000 people, and her videos have garnered millions of views.



Elif Oğuzbal Çatıkkaş & Yasemin Kırkağaçlıoğlu – Kokopelli Şehirde (Kokopelli in the City)

Elementary school friends Elif Çatıkkaş and Yasemin Kırkağaçlıoğlu, after many years in corporate careers, reunited in 2017 to establish Kokopelli Şehirde (Kokopelli in the City). They were driven by a nostalgic yearning for their nature-filled childhoods, a pursuit of healthy food, and a commitment to making a positive impact on the planet. Through Kokopelli in the City, they continue working on issues such as plant systems, animal systems, and composting, and providing training to individuals and institutions to spread ecological living practices in urban settings. To reach a wider audience, Elif and Yasemin founded the Yaşam İçin Toprak Derneği (Soil for Life Association) They began collaborating with schools to provide hands-on training for teachers and students through the Self-Sufficient School Gardens project. They also partner with organizations to establish urban orchards on their premises and conduct sustainable living workshops. Elif and Yasemin's initiatives have reached nearly 5,000 people so far.





Gülçin Cömert – Antandros Derneği (Antandros Association)

Gülçin Cömert, who returned to her hometown of Bandırma to start working after university, worked in the communication departments of various municipalities. In 1999, with the goal of preserving the region's cultural heritage and shedding light on the ancient city of Antandros, Gülçin led a team of volunteers to establish the Antandros Association. With support from Balıkesir Metropolitan Municipality, Edremit Municipality, and local stakeholders, the Association meets the needs of excavation teams to ensure the continuation of excavations, promotes the area through awareness initiatives, and strengthens the local community's connection to the ancient city. Activities are carried out to designate the Ancient City of Antandros as an archaeological site, provide scholarships to archaeology students, raise awareness among citizens, conduct archaeological studies with children and teachers, participate in fairs to promote the region, and produce culturally authentic items to generate income for local women. The Antandros Association has engaged nearly 4,000 children in archaeology and has introduced thousands of people to ancient cities and the local culture through its initiatives.



Hale Uçuş – Engelsiz Matematik Eğitim Platformu (Barrier-Free Mathematics Education Platform)

Hale Uçuş faced challenges in primary school, as she began speaking later than her peers. With the support of her teachers and family, she successfully completed her high school education. She then achieved her dream of becoming a teacher. Motivated by a visually impaired student in her first class, she turned her focus to the mathematics education of visually impaired students. She used large fonts and three-dimensional materials to effectively teach mathematics to her student. Seeing her student's success further fueled her passion for this field. She continued to support other visually impaired students online through the ENMEP (Barrier-Free Mathematics Education Platform) initiative. In 2020, she founded the Inclusive and Accessible Life Association, bringing together volunteer teachers and families of visually impaired children to support her mission. She continues to work with visually impaired students both online and in person, while also developing content that includes accessible educational materials for teachers. She also creates math-focused videos on YouTube to reach a broader audience of visually impaired students. Through her efforts, Hale Uçuş has reached over 250 visually impaired individuals and more than 30 teachers.



Sibel Kaya – Let's Sign

Born to deaf parents, Sibel Kaya, a hearing child, navigated her quiet childhood using sign language. During her first visit to a park, Sibel noticed that other children communicated with their lips instead of their hands. Initially, she was rejected from school because she could not speak. She experienced hearing loss due to an accident at home and has been using hearing aids since the age of 12. Drawing from her life experiences, she founded Let's Sign, a social initiative aimed at creating an accessible world for the deaf, hearing impaired, and anyone interested in learning sign language. Sibel saw a disparity between the Turkish Language Association's Dictionary, which contains nearly 600,000 words, and the Turkish Sign Language Dictionary, which has only 2,000 signs. She concluded that this limits deaf individuals' ability to communicate and live independently. Through Let's Sign, she works to improve their Turkish literacy skills and raise awareness of the issue through social media engagement. Meanwhile, she collaborates with linguists to enrich the vocabulary of Turkish Sign Language and introduce new terms to the deaf community. Through Let's Sign, inspired by her own experiences and those of her family, she has reached nearly 20,000 people and contributed 230 new signs to Turkish Sign Language so far.



Yeşim Bekyürek - Cappadocia Organic Agriculture Producers Association

She obtained her bachelor's degree in Plant Protection and later completed a Ph.D. in entomology, the study of insects. She was assigned to Kayseri, where she dedicated 20 years to studying conventional agriculture. She turned to organic farming after a family of producers consulted her for advice. She undertook extensive training to advance in this field and, in 2009, joined with others to establish the Cappadocia Organic Agriculture Producers Association. Since 2013, they have partnered with Kocasinan Municipality to establish a producers' market that provides organic certified products to consumers and remains the only continuous seasonal market. Gender equality is emphasized at the market. Each family is required to have a female member present to set up a stall at the market. In 2017, in collaboration with Kayseri Metropolitan Municipality, the Association established the Natural Products Garden, which includes dedicated areas for anyone wanting to experiment with organic farming. The Association provides training for those interested in working in this garden. Yeşim and the Cappadocia Organic Agriculture Producers Association initially worked with seven producer families on 20 acres. Today, they have grown to 34 producer families on 170 acres.

News from Changemakers Support Program in 2024:



Founder of Cappadocia Organic Agriculture Producers Association Yeşim Bekyürek published a free online “Organic Agriculture Application Guide” which will be a road map for new beginners in organic agriculture.



Ayşenur Sena Tarakçı using the username Non Pigmented Person opened a new website (www.pigmentsizinsan.com) where she shares her experiences on albinism and independent living.



Barrier-Free Mathematics Education Platform led by Hale Uçuş reached record-breaking numbers of students and also volunteers. Total numbers she reached in one year with the Changemakers Support Program equals to the number she previously reached in 6 years. The platform supports 174 blind students with 90 volunteers.

Testimonials of Changemakers in Season 15:

Ayşenur Sena Tarakçı – Pigmentsiz İnsan (Non-Pigmented Person)

“Up until now, I had been running the Non-Pigmented Person Project alone. But now, I have a whole team with me. I have my mentor, the Impact Hub Istanbul team, the Sabancı Foundation Changemakers team... There's a large family supporting me. When I have to make a decision or deal with a crisis, I know that I am not alone. I have a beautiful family supporting me through the bad and the good.”

Elif Oğuzbal Çatıkkaş – Kokopelli Şehirde (Kokopelli in the City)

“Thanks to the Changemakers Program, we have been able to establish strategic partnerships and build the right networks and connections to achieve our sustainability goals.”

Gülçin Cömert – Antandros Derneği (Antandros Association)

“If you want to take ownership of what you do, I believe Changemakers is the best program for collaborating with the right people.”

Yasemin Kırkağaçlıoğlu – Kokopelli Şehirde (Kokopelli in the City)

“The season was quite fun. It felt so good to be a part of the Sabancı Foundation and the Changemakers community. We always feel their support, and this was exactly what we needed. It was great to be joined by mentors in programs with a team that was almost as invested as we were in finding ways to improve.”

Sibel Kaya – Hadi İşaret (Let's Sign)

“As an individual, I can see that I have improved a lot, gaining newfound self-confidence. As part of Let's Sign, I can see that the system is getting better, as well. I've learned how to choose my target audience more accurately with the Sabancı Foundation.”

Hale Uçuş – Engelsiz Matematik Eğitim Platformu (Barrier-Free Mathematics Education)

“You realize that the program is not just about an award; it's a whole journey. You experience a much-needed sense of companionship, guidance, motivation, and trust. The program has been incredibly helpful to the ENMEP (Barrier-Free Mathematics Education Platform).”

Yeşim Bekyürek – Kapadokya Organik Tarım Üreticileri Birliği Derneği (Cappadocia Organic Agriculture Producers Association)

“The program has contributed greatly to my personal development. It has significantly influenced my perspective on events, my narration and presentation style, and my future plans and projects. I was very happy to be a part of the program.”



International Relations

Our Foundation engages in international cooperation to follow global approaches in civil society work and philanthropy, while also enhancing the visibility of activities in these sectors in Türkiye on international platforms. In 2024, we continued our memberships in the Philanthropy Europe Association (Philea), the Council on Foundations (COF), and the Foundations Platform F20, as well as our collaboration with the Synergos Global Philanthropists Circle (GPC) and similar organizations.

Philanthropy Europe Association (Philea) 2024 Forum

Since 1991, the Sabancı Foundation has been a member of Philea, which brings together institutions operating in the field of philanthropy in Europe. Philea's 2024 Forum was held in Ghent, Belgium, from May 27–29, with the participation of 780 individuals representing foundations and national network organizations. At the forum themed “Trust and Philanthropy,” which was attended by the Sabancı Foundation, the main theme was the decreasing trust in institutions, the increasing demands for democracy, equality, climate action, and social justice, and the role of philanthropic organizations in building trust and the challenges encountered.

Philea Gender, Diversity and Inclusion Network

The Sabancı Foundation joined the Gender Equality Thematic Network, founded in 2014, as a founding member of the Philanthropy Europe Association's Gender Equality, Diversity, and Inclusion Network. The Sabancı Foundation was the only invitee from Türkiye. Other founding members of the network included the “la Caixa” Foundation,

Calala Women's Fund, Chanel Foundation, King Baudouin Foundation, and Laudes Foundation. The Gender Equality, Diversity, and Inclusion Thematic Network continued to work actively in 2024. It launched a seven-session Peer Learning Program to share knowledge and experience, as well as develop networks to support European CSOs in integrating a gender equality perspective into their work.

Philanthropy Europe Association Disability Thematic Network

The Sabancı Foundation is a founding member of the European Consortium of Foundations on Human Rights and Disability, founded in 2009 to unite foundations and other stakeholders issuing grants to support the implementation of the United Nations Convention on the Rights of Persons with Disabilities. The Sabancı Foundation is the only Türkiye-based member of the Consortium, which currently operates under the title of the Philanthropy Europe Association Disability Thematic Network. Other founding members are foundations based in Austria, Georgia, Spain, and Italy. The consortium continued to work actively in 2024.

Zero Project Conference

Since 2013, the Sabancı Foundation has been actively participating in the Zero Project Conference, which aims to disseminate innovative solutions for the inclusion of individuals with disabilities. The 2024 edition of the conference was held at the UN headquarters in Vienna on February 21–23, with the theme of Education and Information Technologies, hosting over 1,000 participants from 100 countries. We were invited to the Zero Project Technology Forum held before the conference and examined technological solutions in the field of accessibility. In the session “Philea's Disability Thematic Network: Good Practices from Foundations,” we presented the results of our grant project, which facilitates the preparation of visually impaired high school students from the Parıltı Association for the Higher Education Institutions exam. We also moderated the session titled “Education and Support Strategies After Humanitarian Crises” and shared the projects we developed following humanitarian crises with the participants. Sabancı Foundation General Manager Nevgül Bilsel Safkan participated as a speaker and moderator in the sessions. On the occasion of the 50th anniversary of our Foundation, we organized a lunch with the participation of various institution and network representatives from the USA and Europe, including Zero Project ambassadors.

Foundations Platform F20

In 2024, Sabancı Foundation accelerated climate efforts and shared its learnings with other stakeholders. The Foundation had become the first and only member from Türkiye in 2021 of the Foundations Platform F20, which focuses on climate action, and maintained its membership in 2024.

Asia Philanthropy Congress

The third Asia Philanthropy Congress, organized by the Nippon Foundation since 2022, was held in Tokyo on November 29, 2024, with the theme of Diversity, Equity, and Inclusion. Sabancı Foundation was the only Turkish institution to participate in the congress, which brought together foundation leaders to seek solutions to inequalities,

environmental problems, and human rights issues in Asia, while encouraging collaboration and knowledge sharing. Sabancı Foundation was again the only foundation from Türkiye to attend the two-day event held in Karuizawa on November 30–December 1. The event brought together 39 foundation representatives from 11 countries, aiming to develop collaboration between foundations. Areas of collaboration were identified based on the transformative power of philanthropy and the reduction of inequalities in the respective countries, with foundations such as Ayala Foundation (Philippines), BRAC (Bangladesh), Sasakawa Peace Foundation (Japan), Temasek Foundation (Singapore), Unilab Foundation (Philippines), and Yayasan Hasanah (Malaysia).

Our Activities for Climate in 2024

In 2024, the Sabancı Foundation undertook the following initiatives as part of its roadmap to combat climate change:

- The Disaster and Emergency Fund, established in 2022 to combat disasters triggered by climate change, continues to be allocated each year for use in line with its intended purpose.
- With the addition of combating climate change as a sub-theme in the Grant Program, three NGO projects have been supported since 2022. The support was expanded with two additional projects in 2024.
- Dr. Jane Goodall, founder of the Jane Goodall Institute and Roots & Shoots, United Nations Messenger of Peace, and a world-renowned ethologist, met with representatives from the business world and civil society on May 6 under the auspices of the Sabancı Foundation.
- As the first and only institution from Türkiye to sign the “International Philanthropy Commitment on Climate Change”, a global initiative led by WINGS and the European Philanthropy Association (Philea), Sabancı Foundation continued its efforts in line with the commitment's principles. The Foundation completed its first progress report detailing its work under the key action areas of the commitment. To draw attention to the climate emergency through cinema, the theme of the 9th Sabancı Foundation Short Film Competition was set as “Climate Migration.”
- The Alliance Magazine website published an interview with Nevgül Bilsel Safkan, General Manager of the Sabancı Foundation, discussing the foundation's climate journey, our process of becoming a signatory to the commitment, and the strategic importance of the issue, thereby increasing the visibility of our climate efforts in international media.

Culture & Arts

We organize and support culture and arts events in order to spread activities in this field to all segments of society.

HUNDREDS
OF ARTISTS,
HUNDREDS OF
THOUSANDS OF
ART LOVERS...



The Sabancı Foundation provides long-term support in the fields of culture and the arts. We have supported the State Theaters – Sabancı International Adana Theater Festival for 23 years, the Ancient City of Metropolis Excavations for 21 years, the International Ankara Music Festival for 17 years, and the Turkish National Youth Philharmonic Orchestra for 16 years.

The Sabancı Short Film Competition has been organized since 2016 under the motto “Short Film, Long Impact,” aiming to raise awareness on social issues through art, leverage the creative perspective of cinema, and encourage and promote young talents.

Sabancı Foundation 9th Short Film Competition

The Sabancı Foundation 9th Short Film Competition, which highlights a different social issue each year, was organized under the theme “Climate Migration” and the motto “Film It Before They Immigrate.” Aiming to raise awareness about the impacts of climate change and the scale of forced migration, the competition held its award ceremony on February 5, 2025, at the Sabancı Center.

Participants were tasked with addressing the causes of climate change, its impact on daily life, and proposed solutions from

their unique perspectives, all within a five-minute timeframe. As selected by the jury, the first-place winner was awarded 60,000 Turkish lira, the second-place recipient received 40,000 Turkish lira, and both the third-place winner and the film honored with the Social Impact Award were each awarded 25,000 Turkish lira. The competition was art directed by Zeynep Atakan. The jury consisted of director Ömür Atay, successful actors Burcu Biricik and Boran Kuzum, Francine Hetherington Raveney, Founder of the European Women’s Audiovisual Network, and award-winning producer Šárka Cimbalová. The Social Impact Jury, tasked with assessing finalists from a social perspective, was composed of Selin Ünal, Spokesperson for UNHCR Türkiye, Akgün İlhan, PhD, Part-Time Lecturer at Boğaziçi University, and journalist-author Binnaz Saktanber.

Artists who applied to the competition also had the opportunity to meet distinguished figures and learn from their experiences during the Short Film Platform Meetings.

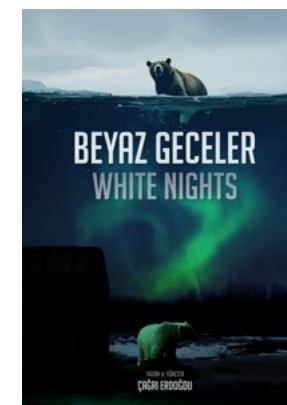
Prize Winners:

First Prize and Social Impact Award
“Last Nest” - Hasan Hüseyin Alkan

Second Prize
“White Nights” Çağrı Erdoğan

Third Prize
“Minaret” - Turan Güngör

Special Mention Award
“Those Left Behind” - Muhammed Emin Çirçir and Mahmut Enes Şahin





Turkish National Youth Philharmonic Orchestra

The Turkish National Youth Philharmonic Orchestra (TUGFO), founded by the Sabancı Foundation, is conducted by Cem Mansur. It consists of young musical talents carefully selected from the top music schools across Türkiye. Since 2009, our Foundation has been supporting TUGFO, which operates under the Sevda-Cenap And Music Foundation, and continued this support in 2024.

Each year, the orchestra welcomes nearly a hundred young musicians. In 2024, it delivered six captivating performances. Having started its tour in Istanbul and Bursa, TUGFO performed in four different venues across Europe, including the Netherlands, Italy, and Germany.

TUGFO reflects the demographic diversity of our country, featuring musicians from a wide range of social, cultural, and economic backgrounds. The orchestra carefully listens to and evaluates every musician who applies, and the predominance of women in its ranks has become more pronounced each year.

A full-fledged member of the European Federation of National Youth Orchestras (EFNYO), TUGFO aims to support young classical musicians in Türkiye, provide new talents with orchestra and stage experience, promote Turkish culture worldwide, and eliminate mutual prejudices.



Ancient City of Metropolis Excavations

Sabancı Foundation has been supporting the Lovers of Metropolis Association (MESEDER) since 2003 to contribute to scientific excavations in the region. This support continued unabated in 2024. In the "City of the Mother Goddess" Metropolis, which opened to visitors as an archaeological site in 2015, many landmarks have been unearthed to date, including the theater, the parliament building, the city's bath and sports complexes, the Acropolis walls and cisterns, residences, the Araplitepe Church, and over 11,000 historical artifacts.

In 2024, the Sabancı Foundation renovated the Metropolis Excavation House.



Ankara Music Festival

The Sabancı Foundation has proudly served as an Honorary Member supporting the International Ankara Music Festival, organized by the Sevda-Cenap And Music Foundation, since 2008 and continued its support into 2024. This year marked the 38th edition of the festival, featuring over 300 artists and ensembles from 12 countries, along with various events showcasing exceptional works of classical music, dance, and jazz.

AIMA Music Festival

The Sabancı Foundation became the sixth-time Main Sponsor of the AIMA (Ayvalık International Music Academy) Music Festival, held for the 10th time in 2024. The festival hosted 12 concerts between June 14 and September 21, 2024.



Scholarships

In 2024, Sabancı Foundation awarded scholarships to 283 new successful students who need financial support.



The Sabancı Foundation considers education a fundamental right. Education takes the lead among the strategic lines of business of the Sabancı Foundation. We strive to build a brighter future through the scholarships we have issued since our foundation with the conviction of gender equality in education.

The number of scholarships issued since the establishment of the Foundation exceeded 55,500 as of 2024. In 2024, we provided scholarships to nearly 1,500 students, of which 283 are new.

The Sabancı Foundation initiated a mentoring program in 2019, continuously welcoming new scholarship recipients each year on a voluntary basis, while also providing support for their personal and career growth.

Our scholarships are unconditional, with no repayment or employment obligations. As a result, the program is highly sought after by successful students who have recently embarked on their higher education journey, providing them with the necessary support to continue their studies.

The Sabancı Foundation initiated a mentoring program in 2019, continuously welcoming new scholarship recipients each year on a voluntary basis, while also providing support for their personal and career growth.

Type Of Scholarship	New Scholars	Total Scholars
University Admission Scholarship	235	1,132
Scholarship for Students with Disabilities	15	79
Scholarship for Provinces with Priority in Development	15	79
Scholarship for Students with Disabilities Affected by the Earthquake	-	25
Primary and Secondary Education Scholarship	12	122
Sabancı Foundation – Vista Scholarship	-	39
Conditional Donation Scholarships	6	49
Other	-	18
Total	283	1,543



The monthly amounts for the 2024–2025 academic period are as follows: 7,000 Turkish lira for undergraduate students, 4,600 Turkish lira for middle school students, and 3,400 Turkish lira for primary school students. Payments are made twice in October, covering a total of 10 months until June.

Scholarship recipients from four universities, Çukurova, Dokuz Eylül, İstanbul-Cerrahpaşa, and Marmara, are selected in cooperation with the www.microfon.co platform. For nine other universities, Ankara, Boğaziçi, Ege, Gazi, Hacettepe, İstanbul, İstanbul Technical, Middle East Technical, and Yıldız Technical, the recipients are determined in collaboration with the departments responsible for scholarships. Our Foundation has participated in all interview stages since 2020.

Messages from our Scholarship Recipients:

I graduated from the Department of Industrial Engineering at Middle East Technical University with honors. I have now been accepted into the Supply Chain Management master's program at the Vienna University of Economics and Business in Vienna."

"I'm a scholarship recipient studying Mechanical Engineering at Yıldız Technical University. I would like to thank you for your continued support since 2019. You have been with me, both financially and psychologically, since I started my university education. I am truly grateful for the scholarship and internship opportunities you have provided during this time. I just want to let you know that I will be ready to help the foundation to the best of my abilities."

"I've been a scholarship recipient since 2020. Thank you very much for your help and support. Last year, I did my summer internship at AYEDAŞ. I'm grateful for these opportunities."

Messages from our Scholarship Recipients:

"I would like to thank Sabancı Foundation for providing me with scholarship support during my undergraduate education. This support played a key role in my continued academic success and achieving my career goals."

"I am a medical student, and I would like to thank you very much for your help and support when I urgently needed to find a special stethoscope at the start of my internship. I will never forget your kindness."

Awards

More than 1,280 awards have been granted by our Foundation and our conditional donors to encourage success in the fields of education, culture and arts.

1,280
Awards

Sakıp Sabancı Education Awards

In 2024, The “Sakıp Sabancı Education Awards” are given to top-three ranking graduates from Adana Sakıp Sabancı Middle School. A total of gold coins, with 25, 15, and 10 gold coins respectively for the top three ranks.



Sakıp Sabancı Secondary School Awards Ceremony

Dilek Sabancı Education Awards

The “Dilek Sabancı Education Award” is given to the top-three ranking graduates from Istanbul Dilek Sabancı Vocational and Technical Anatolian High School. Prize of 50 gold coins was distributed to the top three ranks, with 25, 15 and 10 gold coins respectively.



Dilek Sabancı Vocational and Technical Anatolian High School Awards Ceremony



Sakıp Sabancı Art Awards

As in previous years, first, second and third ranking students from Mimar Sinan Fine Arts University's Painting, Sculpture and Traditional Turkish Handicraft Departments received a TRYcash prize equivalent to 40, 25 and 15 gold coins respectively. In total, 9 students were given a prize equivalent to a total of 240 gold coins.

Sakıp Sabancı Sports Awards

Sakıp Sabancı Sports Awards are given to professional athletes who win gold medal titles in Olympic Games, Paralympics Games and Special Olympics World Summer Games.

10 athletes who won gold medals in the branches of judo, archery, tekvando, swimming and goalball in the Paralympic Games organized in Paris between July 24 - August 11, 2024 were entitled to Sakıp Sabancı Sports Award. Their rewards will be given in a ceremony to be organized in 2025.



Financial Statements

CERTIFIED PUBLIC ACCOUNTANT REPORT

Following an audit on 2023 accounts of Hacı Omer Sabancı Foundation, its actual position as well as accounting records and documents in accordance with the provisions of the General Communiqué no 3 related to the Law No 3568 as well as the applicable legislation referred to in that Communiqué, our opinion is that:

1. The Balance Sheet, Income-Expense Statement and Final Budget reflect a true and fair view of the results of the Foundation's operations during the financial year 01.01.2024 and 31.12.2024.
2. The Tax Exemption granted by the Council of Ministers must be maintained and remain valid and applicable.

Istanbul, 18.03.2025



Ahmet CESUR
Certified Public Accountant

SABANCI FOUNDATION BALANCE SHEET (TL) 31.12.2024

ASSETS	Previous Term 31.12.2023	Current Term 31.12.2024
I- CURRENT ASSETS	1,073,222,304.89	1,530,853,614.22
CASH AND CASH EQUIVALENT	1,032,508,686.40	1,467,071,326.08
Cash	-	-
Bank Accounts	1,032,508,686.40	1,467,071,326.08
Cheques Given and Payment Orders (-)	-	-
SECURITIES	-	-
Public Sector-Issued Bonds, Notes and Debentures	-	-
Other Securities	-	-
RECEIVABLES	-	-
Notes Receivable	-	-
OTHER RECEIVABLES	39,103,971.34	13,227,917.25
STOCKS	-	-
INCOME&EXPENSE ACCRUALS FOR MONTHS AHEAD	1,582,973.94	50,554,370.89
OTHER REVOLVING ASSETS	26,673.21	-
II- FIXED ASSETS	463,539,010.95	465,858,950.30
RECEIVABLES	23,185.43	531.21
Deposits and Guarantees Delivered	23,185.43	531.21
OTHER RECEIVABLES	-	-
FINANCIAL FIXED ASSETS	456,496,866.87	456,446,866.87
Affiliates	456,446,866.87	456,446,866.87
Subsidiaries	50,000.00	-
TANGIBLE FIXED ASSETS	6,993,839.51	8,059,734.39
Buildings	8,396,200.09	8,396,200.09
Vehicles	0.01	0.01
Heavy Fixtures	2,469,591.30	3,928,262.14
Accumulated Depreciation (-)	-3,871,951.89	-4,264,727.85
INTANGIBLE FIXED ASSETS	25,119.14	1,351,817.83
Rights	475,953.22	501,482.56
Special Costs	242,774.64	1,567,988.64
Accumulated Amortization and Depletion Allowances (-)	-693,608.72	-717,653.37
ASSETS SUBJECT TO DEPLETION	-	-
EXPENSE ACCRUALS FOR FUTURE YEARS	-	-
OTHER FIXED ASSETS	-	-
TOTAL ASSETS	1,536,761,315.84	1,996,712,564.52
OFF-BALANCE SHEET ACCOUNTS	272,018,003.02	309,106,686.68
ASSETS GRAND TOTAL	1,808,779,318.86	2,305,819,251.20

SABANCI FOUNDATION BALANCE SHEET (TL) 31.12.2024

LIABILITIES	Previous Term 31.12.2023	Current Term 31.12.2024
I-SHORT-TERM LIABILITIES	21,877,492.95	4,974,939.16
FINANCIAL DEBTS	10,416.80	53,502.75
DEBTS	19,129,534.56	2,359,025.09
Suppliers	19,129,534.56	2,359,025.09
OTHER FINANCIAL DEBTS	-	64,542.33
ADVANCES RECEIVED	-	-
TAXES AND OTHER LIABILITIES PAYABLE	2,737,541.59	2,497,868.99
Taxes and Funds Payable	1,629,488.86	1,618,885.55
Social Security Deductions Payable	1,108,052.73	878,983.44
DEBTS AND EXPENSE PROVISIONS	-	-
INCOME&EXPENSE ACCRUALS FOR MONTHS AHEAD	-	-
OTHER SHORT-TERM LIABILITIES	-	-
II-LONG-TERM LIABILITIES	148,085.83	177,127.78
FINANCIAL DEBTS	-	-
DEBTS	148,085.83	177,127.78
Deposits and Guarantees Received	148,085.83	177,127.78
OTHER DEBTS	-	-
ADVANCES RECEIVED	-	-
PROVISIONS FOR DEBTS AND EXPENSES	-	-
INCOME&EXPENSE ACCRUALS FOR YEARS AHEAD	-	-
OTHER LONG-TERM LIABILITIES	-	-
III-SHAREHOLDERS' EQUITY	1,514,735,737.06	1,991,560,497.58
CAPITAL	463,497,933.98	463,497,933.98
Initial Assets and Properties	5.00	5.00
Increases in Assets and Properties	463,497,928.98	463,497,928.98
CAPITAL RESERVES	388,037,499.30	514,270,601.83
PROFIT RESERVES	342,228,362.33	320,545,540.28
Other Reserves	182,813,242.76	204,785,388.07
Conditional Donator Funds	159,415,119.57	115,760,152.21
PAST YEAR INCOME	-	-
PAST YEAR LOSSES (-)	-	-
NET INCOME/EXPENSE SURPLUS	320,971,941.45	693,246,421.49
Financial Year's Net Income Surplus	320,971,941.45	693,246,421.49
TOTAL LIABILITIES	1,536,761,315.84	1,996,712,564.52
OFF-BALANCE SHEET ACCOUNTS	272,018,003.02	309,106,686.68
LIABILITIES GRAND TOTAL	1,808,779,318.86	2,305,819,251.20

SABANCI FOUNDATION CONSOLIDATED* BALANCE SHEET (TL) 31.12.2024

ASSETS	Previous Term 31.12.2023	Current Term 31.12.2024
I- CURRENT ASSETS	1,073,579,128.20	1,530,866,251.55
CASH AND CASH EQUIVALENT	1,032,549,762.83	1,467,071,326.08
Cash	18,382.13	-
Bank Accounts	1,032,508,686.40	1,467,071,326.08
Bank Accounts (Commercial Enterprise)	21,337.92	-
Cheques Given and Payment Orders (-)	-	-
Other Cash Equivalents (-) (Commercial Enterprise)	1,356.38	-
SECURITIES	-	-
Public Sector-Issued Bonds, Notes and Debentures	-	-
Other Securities	-	-
RECEIVABLES	47,789.06	12,637.33
Notes Receivable	47,789.06	12,637.33
OTHER RECEIVABLES	39,103,971.34	13,227,917.25
STOCKS (Commercial Enterprise)	267,957.82	-
INCOME&EXPENSE ACCRUALS FOR MONTHS AHEAD	1,582,973.94	50,554,370.89
OTHER REVOLVING ASSETS	26,673.21	-
Job Advances	26,673.21	-
Personnel Advances	-	-
VAT Carried Forward (Commercial Enterprise)	-	-
II- FIXED ASSETS	463,709,775.48	465,858,950.30
RECEIVABLES	23,185.43	531.21
Deposits and Guarantees Delivered	23,185.43	531.21
OTHER RECEIVABLES	-	-
FINANCIAL FIXED ASSETS	456,496,866.87	456,446,866.87
Affiliates	456,446,866.87	456,446,866.87
Subsidiaries	50,000.00	-
TANGIBLE FIXED ASSETS	7,137,061.07	8,059,734.39
Buildings	8,396,200.09	8,396,200.09
Vehicles	0.01	0.01
Fixtures	2,469,591.30	3,928,262.14
Fixtures (Commercial Enterprise)	275,521.14	-
Accumulated Depreciation (-)	-3,871,951.89	-4,264,727.85
Accumulated Depreciation (-) (Commercial Enterprise)	-132,299.58	-
Ongoing Investments	-	-
INTANGIBLE FIXED ASSETS	52,662.11	1,351,817.83
Rights	475,953.22	501,482.56
Rights (Commercial Enterprise)	32,933.43	-
Special Costs	242,774.64	1,567,988.64
Accumulated Amortization and Depletion Allowances (-)	-693,608.72	-717,653.37
Accumulated Amortization and Depletion Allowances (-) (Commercial Enterprise)	-5,390.46	-
ASSETS SUBJECT TO DEPLETION	-	-
EXPENSE ACCRUALS FOR FUTURE YEARS (Commercial Enterprise)	-	-
OTHER FIXED ASSETS	-	-
TOTAL ASSETS	1,537,288,903.68	1,996,725,201.85
OFF-BALANCE SHEET ACCOUNTS	272,018,003.02	309,106,686.68
OFF-BALANCE SHEET ACCOUNTS (Commercial Enterprise)	5,709.90	-
ASSETS GRAND TOTAL	1,809,312,616.60	2,305,831,888.53

* Commercial Enterprise of Hacı Omer Sabancı Foundation has been set up in December 2018 and was closed in November 2024.

SABANCI FOUNDATION CONSOLIDATED* BALANCE SHEET (TL) 31.12.2024

LIABILITIES	Previous Term 31.12.2023	Current Term 31.12.2024
I-SHORT-TERM LIABILITIES	22,080,165.56	5,048,592.63
FINANCIAL DEBTS	10,416.80	53,502.75
DEBTS	19,140,554.40	2,359,025.09
Suppliers	19,129,534.56	2,359,025.09
Suppliers (Commercial Enterprise)	11,019.84	-
OTHER FINANCIAL DEBTS (Commercial Enterprise)	-	64,542.33
ADVANCES RECEIVED (Commercial Enterprise)	-	-
TAXES AND OTHER LIABILITIES PAYABLE	2,929,194.36	2,571,522.46
Taxes and Funds Payable	1,629,488.86	1,618,885.55
Taxes and Funds Payable (Commercial Enterprise)	152,290.13	73,653.47
Social Security Deductions Payable	1,108,052.73	878,983.44
Social Security Deductions Payable (Commercial Enterprise)	39,362.64	-
DEBTS AND EXPENSE PROVISIONS	-	-
INCOME&EXPENSE ACCRUALS FOR MONTHS AHEAD	-	-
OTHER SHORT-TERM LIABILITIES	-	-
II-LONG-TERM LIABILITIES	148,085.83	148,085.83
FINANCIAL DEBTS	-	-
DEBTS	-	-
Deposits and Guarantees Received	148,085.83	177,127.78
OTHER DEBTS	148,085.83	177,127.78
ADVANCES RECEIVED	-	-
PROVISIONS FOR DEBTS AND EXPENSES	-	-
INCOME&EXPENSE ACCRUALS FOR YEARS AHEAD	-	-
OTHER LONG-TERM LIABILITIES	-	-
III-SHAREHOLDERS' EQUITY	1,515,060,652.29	1,991,499,481.44
CAPITAL	463,842,547.87	463,884,790.85
Initial Assets and Properties	5.00	5.00
Increases in Assets and Properties	463,497,928.98	463,497,928.98
Capital (Commercial Enterprise)	344,613.89	50,000.00
	-	336,856.87
CAPITAL RESERVES	388,037,499.30	514,270,601.83
Other Capital Reserves	388,037,499.30	514,270,601.83
PROFIT RESERVES	342,228,362.33	320,545,540.28
Other Profit Reserves	182,813,242.76	204,785,388.07
Conditional Donator Funds	159,415,119.57	115,760,152.21
Investment Funds	-	-
Other Capital Reserves	-	-
INCOME FROM PREVIOUS YEARS	-	-
LOSS FROM PREVIOUS YEARS (-)	-21,092.75	-
NET INCOME-EXPENSE SURPLUS FOR THE PERIOD	320,973,335.54	692,798,548.48
Net Income Surplus for the Period	320,971,941.45	693,246,421.49
Net Loss for the Period (Commercial Enterprise)	-	-447,873.01
Net Profit for the Period (Commercial Enterprise)	1,394.09	-
TOTAL LIABILITIES	1,537,288,903.68	1,996,725,201.85
OFF-BALANCE SHEET ACCOUNTS	272,018,003.02	309,106,686.68
OFF-BALANCE SHEET ACCOUNTS (Commercial Enterprise)	5,709.90	-
LIABILITIES GRAND TOTAL	1,809,312,616.60	2,305,831,888.53

SABANCI FOUNDATION INCOME-EXPENSE STATEMENT (TL) 2024

	Previous Term 01.01.2023-31.12.2023	Current Term 01.01.2024-31.12.2024
GROSS INCOME	460,818,394.17	727,186,851.89
Donations and Aids	460,809,653.44	727,168,202.87
Other Income	8,740.73	18,649.02
OTHER DISCOUNTS (-)	-	-
Assets added to the estate (-)	-	-
GROSS SALES PROFIT OR LOSS	460,818,394.17	727,186,851.89
OPERATIONAL EXPENSES	738,619,101.64	1,052,722,266.17
Overhead Expenses	30,975,164.22	51,018,118.93
Expenses Towards the Objectives	707,643,937.42	1,001,704,147.24
INCOME - EXPENSE SURPLUS	-277,800,707.47	-325,535,414.28
NON-OPERATIONAL INCOME	615,064,993.26	1,041,262,541.27
Dividend income from affiliates	209,962,599.59	294,953,612.73
Net Interest Income	51,444,401.56	189,694,730.39
<i>Gross Interest Income</i>	<i>58,627,800.38</i>	<i>267,064,994.02</i>
<i>Taxes and Funds Paid</i>	<i>-7,183,398.82</i>	<i>-77,370,263.63</i>
Foreign Exchange Profits	3,031,405.71	4,302,568.66
Other Ordinary Income	14,622.47	1,702,806.29
Conditional Donator Fund Net Income	183,688,107.61	229,636,881.75
Income Surplus from the Previous Financial Term	166,923,856.32	320,971,941.45
Other Extraordinary Income and Profit	-	-
NON-OPERATIONAL EXPENSES (-)	-853,541.79	-508,560.19
INCOME OR EXPENSE SURPLUS FOR THE TERM	336,410,744.00	715,218,566.80
PROFIT RESERVES	-15,438,802.56	-21,972,145.31
NET INCOME - EXPENSE SURPLUS FOR THE TERM	320,971,941.45	693,246,421.49

SABANCI FOUNDATION CONSOLIDATED* INCOME-EXPENSE STATEMENT (TL) 2024

	Previous Term 01.01.2023-31.12.2023	Current Term 01.01.2024-31.12.2024
GROSS INCOME	461,375,125.70	728,008,991.57
Donations and Aids	460,809,653.44	727,168,202.87
Other Income	8,740.73	18,649.02
Other Income (Commercial Enterprise)	556,731.53	822,139.68
OTHER DISCOUNTS (-)	-726.52	-2,425.97
Assets added to the estate (-)	-	-
Sales Returns, Sales Discounts (Commercial Enterprise)	-726.52	-2,425.97
NET INCOME	461,374,399.18	728,006,565.60
COST OF SALES (Commercial Enterprise)	-62,079.67	-291,921.26
GROSS PROFIT OR LOSS	461,312,319.51	727,714,644.34
OPERATIONAL EXPENSES	739,836,842.41	1,054,258,421.96
Overhead Expenses	30,975,164.22	51,018,118.93
Overhead Expenses (Commercial Enterprise)	1,217,740.77	1,536,155.79
Sales Expenses (Commercial Enterprise)	-	-
Expenses Towards the Objectives	707,643,937.42	1,001,704,147.24
INCOME - EXPENSE SURPLUS	-278,524,522.90	-326,543,777.62
NON-OPERATIONAL INCOME	615,798,280.68	1,041,927,133.90
Dividend Income from Affiliates	209,962,599.59	294,953,612.73
Net Interest Income	51,444,401.56	189,701,324.83
<i>Gross Interest Income</i>	<i>58,627,800.38</i>	<i>267,064,994.02</i>
<i>Taxes and Funds Paid</i>	<i>-7,183,398.82</i>	<i>-77,370,263.63</i>
<i>Interest Income (Commercial Enterprise)</i>	<i>-</i>	<i>6,594.44</i>
Foreign Exchange Profits	3,031,405.71	4,302,568.66
Other Ordinary Income and Profits	14,622.47	1,702,806.29
Other Ordinary Income and Profits (Commercial Enterprise)	733,287.22	556,784.51
Conditional Donator Fund Net Income	183,688,107.61	229,636,881.75
Income Surplus from the Previous Financial Term	166,923,856.32	320,971,941.45
Other Extraordinary Income and Profit	-	-
Other Extraordinary Income and Profit (Commercial Enterprise)	0.20	93,904.92
Inflation Adjustment (Commercial Enterprise)	-	7,308.76
NON-OPERATIONAL EXPENSES (-)	-853,541.79	-508,560.19
EXTRAORDINARY EXPENSES OF LOSS (Commercial Enterprise)	-5,709.90	-30,448.83
INCOME OR EXPENSE SURPLUS FOR THE TERM	336,414,506.09	714,844,347.26
PROFIT RESERVES	-15,438,802.56	-21,972,145.31
INCOME-EXPENSE SURPLUS FOR THE PERIOD	320,975,703.54	692,872,201.95
Income-Expense Surplus for the Period	320,971,941.45	693,246,421.49
Profit or Loss for the Period (Commercial Enterprise)	3,762.09	-374,219.54
ALLOWANCES FOR TAXATION ON CURRENT PERIOD PROFIT AND OTHER LEGAL LIABILITIES	-2,368.00	-73,653.47
NET INCOME-EXPENSE SURPLUS FOR THE PERIOD	320,973,335.54	692,798,548.48
Net Income-Expense Surplus for the Period	320,971,941.45	693,246,421.49
Net Profit or Loss for the Period (Commercial Enterprise)	1,394.09	-447,873.01

* Commercial Enterprise of Hacı Ömer Sabancı Foundation has been set up in December 2018 and was closed in November 2024.

